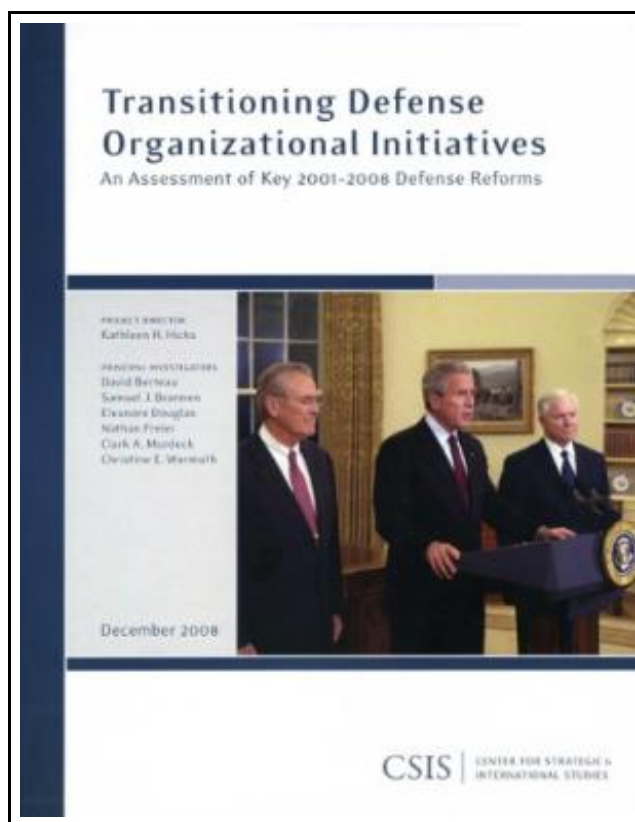


## Transitioning Defense Organizational Initiatives: An Assessment of Key 2001-2008 Defense Reforms



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## TRANSITIONING DEFENSE ORGANIZATIONAL INITIATIVES: AN ASSESSMENT OF KEY 2001-2008 DEFENSE REFORMS



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Centre for Strategic International Studies,U.S., United States, 2008. Paperback. Book Condition: New. 272 x 208 mm. Language: English . Brand New Book. The CSIS U.S. Defense and National Security Group and Defense-Industrial Initiatives Group examined eight years of defense reforms during the administration of George W. Bush and identified for the incoming administration (1) successful reforms to maintain, (2) partially successful reforms to improve, (3) and failed experiments to halt.Presidential transitions often bring the promise of new opportunities and the threat of reversing key advances. With this in mind, the CSIS U.S. Defense and National Security Group and the Defense-Industrial Initiatives Group conducted a study aimed at informing the next Secretary of Defenses transition decisions. The CSIS study team focused on the little understood organizational and process changes that the Bush administration has implemented in an attempt to improve the Defense Departments internal operations in the categories of strategic direction, force development, force employment, force management, and corporate support. The study team found that the attempted Bush administration defense reforms ran the gamut from qualified success to qualified failure.Top 10 recommendations for the next Secretary of Defense: ? Acquisitions: Institutionalize recent guidance, restore a defense acquisition workforce, and provide cost realism in setting program requirements.? Strategic Guidance: Establish three to five discrete and manageable priorities and task the D(PAE) or other official to report quarterly on efforts to achieve these priorities.? Program and Budget: Require the D(PAE) or other official to assume all capability portfolio assessment responsibilities from the current capability portfolio managers and reinstitute separate annual Program (Capability) and Budget Reviews.? OUSD(P) Reorganization: Ensure at least ASD-level emphasis on nuclear, space, and cyber matters. Create Director for Strategy, Execution, and Assessment or realign Policy Planning and FTR organizations under a single manager.? Joint Requirements: Add functional combatant commanders as...

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